

Number of Days Cash on Hand

	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022
Cash Available						
Current Cash	\$ 5,189,619	\$ 4,623,838	\$ 4,601,754	\$ 5,143,838	\$ 4,930,204	\$ 5,398,640
Short-Term Investments (ICS)	2,029,740	2,037,874	2,766,318	2,800,802	2,815,589	3,142,772
Noncurrent Cash	5,460,135	5,158,503	4,435,758	4,532,807	4,883,477	5,710,476
Total Cash Available	<u>\$ 12,679,494</u>	<u>\$ 11,820,215</u>	<u>\$ 11,803,830</u>	<u>\$ 12,477,447</u>	<u>12,629,270</u>	<u>14,251,888</u>
Operating Expenses	\$ 19,775,309	\$ 18,553,343	\$ 18,973,265	\$ 17,923,178	\$ 19,280,007	\$ 20,397,425
Less Depreciation	<u>(2,254,184)</u>	<u>(2,172,157)</u>	<u>(2,236,461)</u>	<u>(2,226,252)</u>	<u>(2,196,972)</u>	<u>(2,255,900)</u>
Cash Operating Expenses	<u>\$ 17,521,125</u>	<u>\$ 16,381,186</u>	<u>\$ 16,736,804</u>	<u>\$ 15,696,926</u>	<u>\$ 17,083,035</u>	<u>\$ 18,141,525</u>
Daily Operating Expenses	\$ 48,003	\$ 44,880	\$ 45,854	\$ 43,005	\$ 46,803	\$ 49,703
Number of Days Cash on Hand	264.1	263.4	257.4	290.1	269.8	286.7
(<60 considered financial distress)						

Primary Reserve Ratio

	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022
Unrestricted Net Assets	\$ 8,645,855	\$ 6,835,848	\$ 6,237,780	\$ 6,315,562	\$ 7,314,005	\$ 9,358,441
Expendable Restricted	397,158	527,880	497,265	508,116	490,022	471,282
Numerator Total	<u>\$ 9,043,013</u>	<u>\$ 7,363,728</u>	<u>\$ 6,735,045</u>	<u>\$ 6,823,678</u>	<u>\$ 7,804,027</u>	<u>\$ 9,829,723</u>
Operating Expenses	\$ 19,775,309	\$ 18,553,343	\$ 18,973,265	\$ 17,923,178	\$ 19,280,007	\$ 20,397,425
Non-operating Expenses	<u>326,375</u>	<u>317,471</u>	<u>307,434</u>	<u>297,436</u>	<u>284,894</u>	<u>273,663</u>
Denominator Total	<u>\$ 20,101,684</u>	<u>\$ 18,870,814</u>	<u>\$ 19,280,699</u>	<u>\$ 18,220,614</u>	<u>\$ 19,564,901</u>	<u>\$ 20,671,088</u>
Primary Reserve Ratio	0.45	0.39	0.35	0.37	0.40	0.48
(< .10 considered financial distress)						